



STATES OF ALDERNEY

AND

STATES OF ALDERNEY WATER BOARD

BUDGET REPORT 2015

BUDGET REPORT 2015

EXECUTIVE SUMMARY

The attached Budget for 2015, shown on pages 1 to 14, has been prepared in line with the agreed budget process, and was considered and approved at the September Policy & Finance Committee Budget Meeting. The main points to note are as follows:-

- Annual budgets provide a framework, they do not bind the States to spend in any particular area and nor do they preclude the States from choosing to vary the levels and standards of service it provides.
- The States of Alderney receives an annual cash allocation for the revenue account from the States of Guernsey, which together with its own income makes it necessary to prioritise the areas of public services that can be provided from the finite resources available.
- Although this report is focussed on looking ahead to the 2015 Budget, 2014 has been a significant year of change due to the implementation of the Voluntary Early Severance (VES) Scheme as agreed by the full States in December 2013. The Revised Budget for 2014 reflects the costs and savings associated with the scheme which was implemented in order to restructure the organisation and provide for efficiencies. The 2014 cash allocation from Guernsey has been increased in order to fund the Scheme, as explained further on page 3 of this report.
- The 2015 cash allocation from Guernsey has been reduced to £1,875K which is similar to the above, less the VES Scheme funding, and related savings, as explained further on page 3 of this report.
- New for the 2014 Revised Budget is the Economic Development Reserve (EDR). As reported in the 2013 year-end accounts the initial application to Guernsey for funding to assist with the workstreams relating to the Economic Development Plan was rejected, with preferred consideration being given to Alderney holding its own Economic Development Reserve, mainly funded by AGCC, in order to finance identified initiatives (as listed on page 2). This move will allow the States to research and develop initiatives to improve the economy, some of which will attract inward investment by way of direct and indirect revenue. Each initiative is subject to an approvals process, and will require application of measurement standards and regular updates, however separating the Reserve allows additional flexibility without affecting the revenue account which is under pressure. The 2014 expenditure will initially be funded by a grant from Guernsey Budget Reserve, which will be repaid from AGCC receipts should the establishment of the EDR be approved as part of the States of Guernsey Budget process. However we are showing as directly funded from AGCC for the purposes of this budget.
- The capital program is mainly funded by Alderney Gambling Control Commission surpluses, together with locally raised revenue from property duties and asset sales, totalling over £2M for 2015.
- The Water Board revenue account is expected to raise £625K from water rates and charges, which in 2015 will cover its operating costs.
- The Water Board capital program (Phases 1 to 4) continues successfully, funded by grants from the States of Alderney amounting to £2.1 million since 2008, with a further grant of £250K anticipated for 2015.

ECONOMIC DEVELOPMENT

The extreme economic problems and consequential depopulation being suffered by Alderney are well understood. In response to this the States have initiated a series of economic development plans, many of these relating to research & development. The individual projects must contribute to, or have reasonable prospect of, contributing positively to economic development, population growth or income creation and/or cost reduction, and should include measurable standards in order to quantify outcomes/success. They must also fit within the Strategic Development Plan, as previously published. The main workstreams during 2014/2015 relate to the initiatives being developed as listed below (see page 10 for financial details):-

Review of Planning - The aim of the project is to review the existing Alderney planning process and Law, to address its perceived strengths and weaknesses, and to recommend changes appropriate to the unique characteristics of the island. The report by ARUP is complete, the public consultation exercise is in the process of completion with final recommendations to be considered by the Building & Development Control Committee for implementation as necessary.

Alderney Air Links Study - The States commissioned an independent review by Aviation Economics of future air links including scheduling, pricing, potential subsidies and options for different aircraft. The aim of this review was to assist with the construction of a potential Public Service Obligation (PSO) at some point in the future together with informing the linked project related to runway extension options. The review has been completed but following a number of concerns over the findings, no payment has yet been made by the States. The budget provision however remains whilst the dispute with the contractor continues.

Business Development - Targeted marketing by UK advisers, Be-a-Tiger proposed and agreed in order to attract small businesses and owners to Alderney in a 'Move to Alderney' campaign. Initial targeted marketing work will commence shortly following recent funding approval. This will continue into 2015 in phases to be subject to ongoing evaluation.

Economic Development Planning – Independent support on a wide range of economic development issues as part of the input into the Policy Council Economic Review of Alderney following the 2014 requête. Work is now complete and findings incorporated into the Policy Council Economic Review report for consideration by the end of this year. Outcome will be joint action on initiatives to be agreed, with States of Guernsey to help stimulate the economy over the short to medium term.

Waste to Energy – A feasibility study commissioned in 2013 to assess the viability of a range of waste to energy schemes, followed by an independent evaluation. Results inconclusive and uncertainties and risk felt to be too great for further investment.

Young Entrepreneur Scheme - Small grant scheme aimed at supporting young people wishing to get into business. The Scheme was launched in May 2014, to date one grant has been awarded with other applications under consideration.

Creation of Anti Money Laundering (AML) Centre of Excellence - To support the development of an AML/Know your Client Centre of Excellence facility in Alderney. Project being considered in liaison with PwC and States support will be in relation to logistics and infrastructure for a pilot scheme in 2015. Potential benefits for future employment in Alderney if a centre was located here in future.

Living Islands – Continuation with the Living Islands Project until the end of 2015. The Living Islands concept now forms an important element of Alderney Tourism campaign with the focus on wildlife and heritage proving to be attractive with both media and tour operators. Any funding post 2015 will be subject to further approvals.

STATES OF ALDERNEY REVENUE ACCOUNT

Year-end flexibility - This is the fourth year that we have not had any unspent balances available, historically this has provided the flexibility of under or overspending during the financial year without penalty. As previously reported the small deficit balance from 2013 of £21,150 was met by a transfer from the coin reserve, which is expected to be required again in 2014 to meet the predicted deficit.

Budget delegation - As reported in 2012 Senior Managers from each Department are delegated with full responsibility for their budgets as the Principal Budget Holder, and in turn have been given the authority to sub delegate to their staff where appropriate. Each Department is responsible for ensuring that there is sufficient funding available in order to reach the objectives outlined in their departmental business plan.

Staff - The number of permanent staff (FTE) has reduced during the year due to the Voluntary Early Severance Scheme, any further changes in numbers relate to bank or temporary/seasonal staff. Any variations in wages/salaries costs throughout the budget are due to the cost of the VES Scheme being charged to the appropriate payroll headings, apportionment of salaries between headings, together with annual increments etc. The cash allocation from Guernsey is adjusted to incorporate any pay settlement awarded. Any bought-in services from external parties appear under supplies & services.

Revised Revenue Budget 2014 (see Summary – Page 1) - The total revised net cash allocation for 2014 is £2,469,400 which includes additional funding of £510,500 to cover the VES Scheme together with known pay awards, the end of life vehicle levy, less VES savings of £72,800, which in addition to our locally raised revenue, gives a total income of £3,548,986.

Revenue Budget 2015 - is based on income of £996,058 from the three Committees, together with the cash allocation from Guernsey at £1,875,000, (reduced due to VES savings of £157,700 for 2015 onwards), in order to meet the expenditure requirement of £2,871,058.

The material changes relating to the 2014 Revised Budget mainly relate to Staff, and Supplies & Services costs adjusted as part of the VES Scheme, which will continue to affect future years. In respect of the 2015 Budget the material changes and assumptions per section as compared with 2014 original Budget (i.e. over £10K), on pages 1 to 14 are listed as follows :-

BUILDING & DEVELOPMENT CONTROL COMMITTEE

Expenditure

Staff costs - increased to reflect the recommendations in the ARUP report.

Review of Planning - The ARUP costs for 2014 onwards appear in the Economic Development Reserve.

GENERAL SERVICES COMMITTEE

Income

Properties – Rental income includes all commercial rents and key worker housing, and has been amended in accordance with lease terms etc, together with known property vacancies due to refurbishments.

Refuse collection & disposal – end of vehicle life grant from Guernsey now included in the annual cash allocation.

Butes Recreation Park – (2014) Income (and expenditure) increased due to new Skate Park, a community project which has been funded by the Skate Park Group.

Expenditure

Minor Projects – significantly adjusted to reflect reduced capacity to carry out work for third parties, and capital projects etc. Staff allocated to other headings.

Bank Staff – new heading to incorporate temporary staff costs in line with VES Scheme.

GENERAL SERVICES COMMITTEE – ALDERNEY HARBOUR

Overall the Harbour is showing an improvement in the deficit for 2015 (reduced from £81K to £38K) due to recommended measures taken following the audit report. Further measures in 2015 are expected to reduce this deficit further by 2016.

POLICY & FINANCE COMMITTEE

Income

Occupiers Rates – Mindful of the current financial pressures on Alderney residents and businesses it has been agreed not to increase Occupiers Rates for 2015, as per the separate Billet Item.

Expenditure

Administration – additional expenditure in 2014 due to Chief Executive recruitment and interim cover costs which were unknown at Budget approval last year, partially offset by savings in salary costs.

Grants – The Living Islands 2 year pilot project is now in its second year. Due to its success the initiative will continue until the end of 2015 and will form part of the Economic Development Reserve as mentioned earlier in the report.

Marketing Support – 2014 increased expenditure due to additional marketing and support, £50K of which was originally included as part of the Strategic Development funding which did not materialise.

STATES OF ALDERNEY CAPITAL BUDGET

It is important to recognise that approval by the States of the overall capital budget does not mean that any individual project can proceed without further approval under the financial procedures, and should therefore be recognised as an indication of probable projects as opposed to a firm schedule. Any figures shown in brackets alongside the project heading relates to amounts already voted, i.e. any remaining headings require further approvals.

Income

In addition to capital revenue raised from Conge and sale of assets, the Capital Program continues to be mainly funded by Alderney Gambling Control Commission surpluses which are expected to amount to approximately £1.8M in 2015, which will also be partially used to fund the Economic Development Reserve.

Due to capital project slippage in 2014 a surplus of £42K is anticipated within the financial year, which added to reserves will be required to fund the 2015 projects.

Expenditure

In 2015 the General Services Committee anticipate £2.2M expenditure, comprising approx £270K at the Harbour including improvements to the Inner Harbour, the shower block, plant replacement etc, £250K grant to the Water Board (as outlined below), together with £1.7M relating to Public Services projects to deliver a significant capital program on Roads, Sewers, Coastal Erosion & Property, together with vehicles etc as listed.

The Policy & Finance Committee is predicting to spend £187K, on projects as outlined, the majority of which have already been approved.

WATERBOARD REVENUE BUDGET

Income

After several years of above RPIX increases an RPIX increase was approved in 2013 with a similar amount of 2.1% proposed for 2014 (effective from Q1 2015 billing). These measures have been necessary in order to reduce and eradicate the deficit and ensure that the Water Board covers its operating costs in each year.

Expenditure

Operating expenditure has been retained at current levels as far as possible, however the depreciation costs continue to increase due to the capitalisation of the new plant and associated equipment.

The gross wage costs are partially offset by the recovery from the in-house labour used on capital projects together with overtime savings achieved due to greater reliance on automated systems. Equally the administration charge has been kept artificially low over the years which will be incrementally adjusted over the next few years in order to show the true cost of operating the Board.

WATERBOARD CAPITAL BUDGET

The Water Board continues to be supported by substantial capital investment from the States of Alderney, in the form of capital grants, currently in excess of £2.1M, since 2008. Phases 1 to 4 have significantly improved the water collection, filtration, treatment, storage and distribution. Phase 5 relates to a standby water filtration plant, estimated at £250K, funded by a further grant from the States of Alderney.

CONCLUSION

As mentioned earlier, 2014 has been a transitional year due to significant change within the States, following the implementation of the VES Scheme, substantial investment in Economic Development, together with changes in the senior Civil Service.

The pressures on the revenue budget continue to present the greatest challenges. The VES scheme was a reluctant but necessary response to a long neglected problem, which has historically contributed to performance, cost and inefficiencies within the States of Alderney. The unexpected resignation of the CEO in May and the need for a replacement had an impact on the 2014 budget as well as the wider organisational development programme.

Guernsey, in response to its own growing costs and revenue challenges, will continue to seek to reduce its revenue expenditure and this will include contributions to Alderney. It therefore is increasingly important that States Members and Civil Servants look to demonstrate efficiencies in spending and working practices. Much of the public benefit of any economic development will be the generation of Income Tax and Social Security, which are paid to Guernsey. The States of Alderney must continue to look closer and harder at opportunities to create direct home grown revenue streams as well as maximising opportunities from existing income streams where this is justified.

The challenges in capital spending are the capacity, resources and capability to deliver what is budgeted. Greater focus has to be placed not so much on the cost, but on the benefits derived from the capital projects. Much capital spend is in response to actual or perceived compliance requirements with standards or risk assessments, most of which are set by international or extra-jurisdictional bodies.

Finally, we would like to thank the Treasurer and her staff for their work in delivering a workable budget in this period of continuing costs and revenue pressures, a feature I fear for all the Channel Islands for the foreseeable future.

STATES OF ALDERNEY

SUMMARY OF GENERAL REVENUE INCOME AND EXPENDITURE

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
INCOME ON REVENUE ACCOUNT				
Building and Development Control Committee	14,800	14,800	12,000	23,432
General Services Committee	259,278	265,294	215,776	227,345
Policy and Finance Committee	721,980	728,370	731,300	735,442
Transfer from Coin Reserve	-	71,122	-	21,150
Timing Differences 2013	-	-	-	10,500
TOTAL INCOME ON REVENUE ACCOUNT	996,058	1,079,586	959,076	1,017,869
Net revenue allocation from States of Guernsey	1,875,000	1,958,900	1,960,000	1,976,200
Additional Funding VES	-	510,500	-	-
Strategic Development Funding Budget Reserves	-	-	50,000	-
	2,871,058	3,548,986	2,969,076	2,994,069

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
EXPENDITURE ON REVENUE ACCOUNT				
Building and Development Control Committee	114,050	71,818	79,174	99,835
General Services Committee	1,496,722	1,992,858	1,552,099	1,503,101
Policy and Finance Committee	1,260,286	1,484,310	1,337,803	1,391,133
TOTAL EXPENDITURE ON REVENUE ACCOUNT	2,871,058	3,548,986	2,969,076	2,994,069
	2,871,058	3,548,986	2,969,076	2,994,069

SUMMARY OF ECONOMIC DEVELOPMENT RESERVE (EDR)

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
INCOME ON EDR				
AGCC Reserves	300,000	250,000	-	-
ACRE Reserves	-	20,000	-	-
TOTAL INCOME ON EDR	300,000	270,000	-	-

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
EXPENDITURE ON EDR				
Economic Development Initiatives 2014	-	270,000	-	-
Economic Development Initiatives 2015	300,000	-	-	-
TOTAL EXPENDITURE ON EDR	300,000	270,000	-	-

BUILDING AND DEVELOPMENT CONTROL COMMITTEE

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	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Income	£	£	£	£
Planning & Building Permit fees	14,800	14,800	12,000	23,432
Land Use Plan Inquiries (Recoveries)	-	-	-	-
TOTAL REVENUE INCOME	14,800	14,800	12,000	23,432

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Expenditure	£	£	£	£
Administration				
Staff costs	100,250	61,818	64,374	72,942
Supplies and services	10,300	6,500	8,300	7,305
Consultants Fees	-	-	3,000	300
Review of Planning - ARUP	-	-	-	15,730
ARUP Planning Appeals	-	-	-	-
Planning records system	3,000	3,000	3,000	3,090
External Planning Advice	500	500	500	468
TOTAL REVENUE EXPENDITURE	114,050	71,818	79,174	99,835

GENERAL SERVICES COMMITTEE

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	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Income								
Agriculture								
Fees and charges	2,200		2,400		1,400		1,548	
Rents	6,950		6,950		6,480		6,720	
Abattoir Fees	8,500		8,500		8,500		10,318	
		17,650		17,850		16,380		18,586
Public Services								
Administration								
Hire vehicle fees	3,000		3,000		2,300		2,403	
Vehicle Import Licence Fees	33,000		33,000		33,000		47,653	
		36,000		36,000		35,300		50,056
Properties								
Rent - General	203,375		207,130		167,780		158,625	
Rent - Housing	9,165		25,190		30,550		26,035	
		212,540		232,320		198,330		184,660
Refuse Collection and Disposal								
Refuse charges (scrapped vehicles)	-		-		21,000		21,000	
Sewage and Sanitation								
Cesspit emptying fees	12,500		12,500		12,500		13,605	
		12,500		12,500		33,500		34,605
Recreation								
Campsite Fees (net) & rent	3,500		2,500		200		3,073	
Butes Recreation Park	-		30,000		-		-	
Island Hall Rents	15,000		15,000		15,000		16,712	
		18,500		47,500		15,200		19,785
Alderney Harbour trading (Loss)/Surplus		(37,912)		(80,876)		(82,934)		(80,347)
TOTAL REVENUE INCOME		259,278		265,294		215,776		227,345

GENERAL SERVICES COMMITTEE

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Expenditure	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Agriculture								
Staff (inc Bank Staff)	145,800		248,132		165,196		163,748	
Supplies and services	40,000		36,480		23,750		19,952	
Compensation	1,500		1,500		1,500		-	
Disposal costs	600		600		600		900	
Dairy and land management compensation	65,000		65,000		65,000		55,913	
Abattoir operating costs	7,100		5,300		8,000		6,168	
Veterinary services	5,000		5,000		5,000		3,111	
	265,000		362,012		269,046		249,762	
Less recoveries	(4,750)		(4,750)		(4,200)		(4,978)	
		260,250		357,262		264,846		244,814
Recreation								
Camp Site expenses	10,000		10,000		10,000		7,147	
Butes Recreation Park	4,000		40,000		3,700		4,228	
Island Hall Staff	9,585		10,225		10,118		8,328	
Premises	9,500		9,000		10,000		9,252	
Supplies and services	13,000		9,000		13,500		910	
		46,085		78,225		47,318		29,865
Emergency Services & Environmental Trusts								
Fire Brigade and Cliff Rescue								
Staff & Volunteer Crew	32,540		31,000		28,845		27,865	
Less recoveries	(3,818)		(2,180)		-		-	
Supplies and services	33,430		29,800		31,500		28,767	
Administration of Law	12,730		12,100		10,300		10,000	
		74,882		70,720		70,645		66,632
Civil Emergency								
Premises	750		700		1,000		604	
Supplies and services	3,000		2,500		2,500		768	
Environmental monitoring	22,500		22,500		21,500		19,579	
		26,250		25,700		25,000		20,951
Alderney Wildlife Trust								
Annual allocation	16,000		16,000		16,000		16,000	
Ramsar	11,300		11,070		10,840		14,419	
Woodland Project	1,000		1,000		1,000		1,000	
		28,300		28,070		27,840		31,419

Expenditure (Cont'd)	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Public Services								
Administration Staff	76,200		182,213		116,544		123,827	
Supplies and services	7,900		8,700		7,800		5,634	
SWD Organisational Review	-		765		-		44,194	
Health and Safety - training & equipment	14,300		9,200		11,700		24,616	
Insurance	14,200		14,000		14,000		13,805	
		112,600		214,878		150,044		212,076
Apprenticeship Scheme								
Staff	45,345		53,775		52,736		45,346	
Associated costs	400		400		1,000		560	
Less grant recoveries	(1,000)		(1,650)		(1,500)		(1,995)	
		44,745		52,525		52,236		43,911
Minor Projects								
Staff	12,820		165,914		144,412		95,146	
Supplies and services	2,000		30,500		50,000		28,000	
	14,820		196,414		194,412		123,146	
Less recoveries	(3,500)		(41,000)		(91,500)		(99,635)	
		11,320		155,414		102,912		23,511
Properties - General & Housing								
Staff	77,490		91,436		81,259		82,588	
Supplies and services	137,625		104,135		86,110		63,694	
	215,115		195,571		167,369		146,282	
Less recoveries	(2,500)		(2,500)		(1,500)		(4,071)	
		212,615		193,071		165,869		142,211
Refuse Collection, Recycling & Disposal								
Household Collection and Impôt								
Staff	101,200		173,372		133,038		135,830	
Supplies and services: -								
Vehicles & plant maintenance	28,000		25,000		20,000		34,521	
Household & general waste - disposal	170,000		160,000		160,000		158,489	
Vehicles & white goods etc - disposal	2,500		2,200		4,000		1,460	
		301,700		360,572		317,038		330,300
Recycling Centre - Glacis								
Staff	71,700		120,763		84,000		111,249	
Supplies & services	17,000		20,000		15,000		13,788	
Less recoveries	-		-		-		(304)	
		88,700		140,763		99,000		124,733
Roads, Coasts and Beaches								
Staff	73,745		37,261		34,816		52,679	
Supplies and services	40,000		33,000		41,000		31,751	
	113,745		70,261		75,816		84,430	
Less recoveries	(1,000)		(1,000)		(1,000)		(9,250)	
		112,745		69,261		74,816		75,180
Sewage and Sanitation								
Staff	33,790		104,731		71,699		75,027	
Supplies and services	52,500		44,000		30,500		27,103	
	86,290		148,731		102,199		102,130	
Less recoveries	(3,500)		(4,500)		(3,500)		(5,087)	
		82,790		144,231		98,699		97,043
Bank Staff (Post VES)								
	70,000		30,576		-		-	
		70,000		30,576				
Vehicle Fleet								
Staff	-		47,350		28,096		28,372	
Supplies and services	47,240		49,240		57,940		65,933	
	47,240		96,590		86,036		94,305	
Less recoveries	(23,500)		(25,000)		(30,200)		(33,850)	
		23,740		71,590		55,836		60,455
TOTAL REVENUE EXPENDITURE		1,496,722		1,992,858		1,552,099		1,503,101

GENERAL SERVICES COMMITTEE - HARBOUR ACCOUNT

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	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Income on Harbour Account								
Administration								
Harbour Dues and Fees	125,168		124,460		135,234		145,273	
Sundries	4,000		4,500		5,500		14,175	
	129,168		128,960		140,734		159,448	
Less concessions on charges	(2,000)		(2,000)		(2,000)		(606)	
		127,168		126,960		138,734		158,842
Crane Dues & Boat Lifts		50,000		50,000		50,000		51,326
Moorings and Navigation								
Fees	118,000		116,000		104,250		119,629	
Pilotage fees	39,627		39,559		39,750		70,614	
	157,627		155,559		144,000		190,243	
Less pilots remuneration	(10,000)		(13,186)		(13,238)		(26,340)	
concessions on charges	(2,000)		(2,000)		(4,000)		(2,177)	
		145,627		140,373		126,762		161,726
Quays and Buildings Rent		13,000		12,775		13,000		11,224
TOTAL REVENUE INCOME		335,795		330,108		328,496		383,118

	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Expenditure on Harbour Account								
Administration								
Staff	236,371		263,982		271,865		266,467	
Supplies and services	21,400		21,900		22,900		20,895	
Training costs	6,000		6,000		6,000		1,538	
Insurance	5,000		5,000		5,000		4,117	
Port Security/Health & Safety	3,000		1,000		3,000		13,539	
	271,771		297,882		308,765		306,556	
Less recoveries	(48,000)		(48,000)		(48,000)		(50,694)	
		223,771		249,882		260,765		255,862
Cranes								
Staff	33,136		34,102		34,365		35,371	
Supplies and services	23,200		32,400		18,700		78,294	
	56,336		66,502		53,065		113,655	
Less recoveries	(3,000)		(3,000)		(4,500)		(4,908)	
		53,336		63,502		48,565		108,757
Moorings and Navigation								
Supplies and services	52,000		52,000		52,000		50,978	
Wrecks and salvage	3,000		3,000		3,000		2,120	
		55,000		55,000		55,000		53,098
Quays and Buildings								
Buildings & Quay Maintenance	10,000		11,000		15,500		17,365	
Pontoon Maintenance	5,000		5,000		5,000		8,731	
Consultancy/Survey Fees	6,500		6,500		6,500		481	
		21,500		22,500		27,000		26,577
Fisheries								
Staff Costs	17,600		17,600		17,600		17,600	
Supplies and services	2,500		2,500		2,500		2,522	
		20,100		20,100		20,100		19,171
TOTAL REVENUE EXPENDITURE		373,707		410,984		411,430		463,465
(Loss)/Surplus for the year funded by the General Services Committee		(£37,912)		(£80,876)		(£82,934)		(£80,347)

	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Income								
Administration								
Company registrations	43,000		43,000		45,000		47,807	
Court receipts, licences and fines	28,000		29,000		28,000		49,106	
Duty free concession	25,000		25,000		25,000		25,000	
Interest receivable	39,000		39,000		11,650		19,120	
Numismatic and philatelic profit	44,000		51,000		79,250		47,948	
Occupiers rates	465,200		465,200		463,700		470,195	
Permits, licences and fines	15,550		15,550		16,550		16,358	
Rents	41,730		41,730		41,700		41,729	
Royalties and fees	3,500		3,300		3,500		3,415	
Sundry sales and charges	18,700		18,790		19,650		18,552	
	723,680		731,570		734,000		739,530	
Less transfer to currency reserve	(20,000)		(23,000)		(21,000)		(22,594)	
		703,680		708,570		713,000		716,936
Promotion and Marketing								
Accommodation permits	5,000		5,000		5,500		5,239	
Sale of advertising space	13,300		13,300		13,300		13,267	
		18,300		18,300		18,300		18,506
TOTAL REVENUE INCOME		721,980		726,870		731,300		735,442

Expenditure	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
Administration								
Staff	454,050		507,787		480,545		489,343	
Premises	21,000		21,000		20,000		20,963	
Supplies, services and recruitment	125,000		192,500		96,825		83,590	
Audit fees and expenses	32,000		31,000		31,000		30,793	
Breakwater maintenance contribution	15,000		15,000		15,000		15,000	
Health and safety regulations	3,000		3,000		3,000		2,248	
Insurance and Reserve	46,500		46,500		46,500		41,339	
States members allowances	102,000		100,000		100,860		94,905	
Supplementary/retirement pensions	-		17,500		17,500		16,820	
Unforeseen expenditure: -	29,284		15,000		36,400		37,500	
	827,834		949,287		847,630		832,501	
Less recoveries	(100,473)		(93,800)		(73,000)		(73,159)	
		727,361		855,487		774,630		759,342
Court								
Staff	159,000		158,100		155,115		160,814	
Premises	5,000		5,000		5,000		2,041	
Supplies and services	18,000		19,000		18,000		6,833	
Insurance	2,150		2,100		2,100		12,631	
		184,150		184,200		180,215		182,319
Education and Health Services								
Supplies and services	200		200		500		87	
Grant for IT Education	-		500		1,500		1,500	
Grant to Alderney Playschools	5,500		5,500		5,500		5,000	
School Bus subsidy	23,000		23,000		22,522		22,403	
Youth Services grant	5,000		5,000		5,000		5,000	
		33,700		34,200		35,022		33,990
Social Services and welfare support	79,500		77,000		79,500		67,054	
Less recoveries	(61,000)		(59,000)		(59,000)		(50,020)	
		18,500		18,000		20,500		17,034
Grants								
Alderney Island Games Association	3,000		-		-		2,000	
Alderney Library	3,500		3,500		3,500		3,500	
Alderney Week (now in Marketing Events)	-		-		-		4,000	
Minor grants	7,000		7,000		7,000		12,404	
Living Islands (funded 2015 from EDR)	-		25,000		25,000		-	
St. John Ambulance Brigade	42,000		42,000		42,000		42,000	
		55,500		77,500		77,500		63,904
Marketing								
Administration & Promotion								
Staff	33,275		45,623		44,936		34,601	
Premises	9,000		16,000		9,000		6,826	
Supplies and services	3,300		2,800		3,000		4,385	
Promotion of Tourism	115,500		110,500		113,000		104,216	
Marketing Support (ex Business Development)	80,000		140,000		80,000		184,516	
		241,075		314,923		249,936		334,544
TOTAL REVENUE EXPENDITURE		1,260,286		1,484,310		1,337,803		1,391,133

ECONOMIC DEVELOPMENT RESERVE (EDR)

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	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Income	£	£	£	£
AGCC Reserves	300,000	250,000	-	-
ACRE Reserves	-	20,000	-	-
TOTAL EDR INCOME	300,000	270,000	-	-

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Expenditure	£	£	£	£
Economic Development Initiatives 2014:-				
Review of Planning - ARUP	-	27,000	-	-
Alderney Air Links Study - Aviation Economics	-	20,000	-	-
Business Development - Be A Tiger	-	100,000	-	-
Economic Development Planning - DRASS Economics	-	30,000	-	-
Waste to Energy - IPA	-	50,000	-	-
Young Entrepreneur Scheme	-	10,000	-	-
Anti Money Laundering/KYC - PWC	-	13,000	-	-
Administration/Consultancy	-	20,000	-	-
Economic Development Initiatives 2015:-				
Living Islands	25,000	-	-	-
Other	275,000	-	-	-
TOTAL EDR EXPENDITURE	300,000	270,000		

STATES OF ALDERNEY CAPITAL ACCOUNT SUMMARY

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
INCOME ON CAPITAL ACCOUNT				
General Services Committee	10,000	1,815	6,000	233,999
Policy and Finance Committee	262,000	248,000	250,000	228,527
TOTAL INCOME ON CAPITAL ACCOUNT	272,000	249,815	256,000	462,526
Transfer of funds from AGCC reserves	1,800,000	2,000,000	2,000,000	2,331,863
Less Transfer to Economic Development	(300,000)	(250,000)	-	-
Surplus/(Deficit) for the year	(640,600)	42,515	(856,000)	(135,154)
	2,412,600	1,957,300	3,112,000	2,929,543

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
EXPENDITURE ON CAPITAL ACCOUNT				
General Services Committee	2,225,000	1,457,800	2,469,000	2,721,677
Policy and Finance Committee	187,600	499,500	643,000	207,866
TOTAL EXPENDITURE ON CAPITAL ACCOUNT	2,412,600	1,957,300	3,112,000	2,929,543

GENERAL SERVICES COMMITTEE CAPITAL ACCOUNT

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Income	£	£	£	£
Sewerage Law contributions	10,000	1,000	-	1,000
Housing Loans Fund (re Social Housing)	-	-	-	199,099
Sale of Capital Assets States Works	-	815	6,000	1,400
Sale of Capital Assets Harbour	-	-	-	32,500
TOTAL	10,000	1,815	6,000	233,999

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Expenditure	£	£	£	£
Alderney Harbour Capital Expenditure	269,000	153,000	205,000	1,981,440
Alderney Water Board - Capital Grants:				
Distribution Network - Phase 4b & 4c (£239k)	-	239,200	250,000	241,000
Phase 5 - Stand by Filtration plant	250,000	-	-	-
Public Services				
Roads Projects:-				
Road Resurfacing Contract (£250k)	-	262,000	250,000	-
Replacement Cobbles/Drainage/Repairs	200,000	-	300,000	-
Surfacing of Unmade Roads (£15K)	20,000	15,000	15,000	-
Improve Disabled Access - Town Area	55,000	5,000	30,000	-
Coastal Protection Projects (£35K)	170,000	70,000	100,000	18,539
Sewerage Projects (£26k)	452,000	92,600	440,000	46,307
Waste Disposal Improvements	80,000	80,000	80,000	-
Fire Brigade				
Tanker Replacement (25K)	-	25,000	25,000	-
4 x 4 Replacement	50,000	-	-	-
Land and Property				
States Properties Refurbishment Programme	300,000	20,000	50,000	-
New Connaught Care Home (£2.5m)	-	40,000	-	-
Land for Runway Safety Area (£50k)	-	-	-	125
Camp Site - Laundry Facilities (£41k)	24,000	41,000	-	-
St Anne's Church Roof Phase 1-4 (£436k)	205,000	210,000	259,000	114,117
SWD & Harbour Vehicle & Plant Storage	-	-	300,000	-
Agric Relocation to Butes	15,000	-	-	-
Recreational Facilities (£50k)	90,000	50,000	70,000	-
Asbestos Surveys (£22k)	-	22,000	-	-
IT Improvements - UPS/Server (£15k)	-	5,000	-	10,889
Museum Building Improvements (£12K)	-	12,000	-	-
Quay FM - Grant for Building (£15K)	5,000	10,000	-	-
Works Department Vehicles and Plant				
Vehicles & Plant (£93k)	40,000	106,000	95,000	-
<i>Per published accounts 2013</i>	-	-	-	309,260
TOTAL	2,225,000	1,457,800	2,469,000	2,721,677

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
Expenditure	£	£	£	£
Commercial Quay - Revetment :-				
Revetment Rebuild (£770k)	-	50,000	50,000	876,508
Harbour Area Redevelopment :-				
Harbour Office (£642k)	-	50,000	95,000	543,172
Boat Park (Prelims £15k)	45,000	-	-	3,948
Improvements to Visitor Facilities	100,000	20,000	-	-
Pontoon Improvements (£8k prelims)	11,000	8,000	15,000	-
<i>Inner Harbour Improvements :-</i>				
Marine Fuelling Facility	10,000	-	-	-
Quay Face Pointing (£3.5k prelims)	20,000	5,000	25,000	-
Road Resurfacing (£20k)	-	20,000	20,000	-
Mooring Block Replacements	10,000	-	-	-
Harbour Vehicles/Plant/Boats:-				
Boat Hoist Replacement	73,000	-	-	-
<i>Per published accounts 2013</i>	-	-	-	557,812
TOTAL CAPITAL EXPENDITURE FUNDED BY THE GENERAL SERVICES COMMITTEE	£269,000	£153,000	£205,000	£1,981,440

	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
Income	£	£	£	£	£	£	£	£
Property Transfer Duties								
Congé	230,000		218,000		230,000		204,038	
Leasehold Duty	15,000		17,000		17,000		19,481	
Transfer Duty	17,000		3,000		3,000		5,008	
		262,000		238,000		250,000		228,527
Sale of States Land and Property		-		10,000		-		-
TOTAL		262,000		248,000		250,000		228,527

	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
Expenditure	£	£	£	£	£	£	£	£
2013 Census	-		-		-		30,966	
IT Systems	20,000		-		20,000		-	
Asset Management & Financial Services	20,000		-		-		-	
Allocation of Funds/Grants								
Social Housing Projects - Grand Site (£296k)	-		119,100		373,000		176,900	
Social Housing Projects - Sable D'Or (£238k)	47,600		190,400		-		-	
Social Housing Projects - Alexandra Court (£40k)	-		40,000		-		-	
Sports Centre Trust-matched funding (£250k)	100,000		150,000		250,000		-	
TOTAL		187,600		499,500		643,000		207,866

STATES OF ALDERNEY WATER BOARD

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REVENUE ACCOUNT BUDGET

	Budget 2015		Revised Budget 2014		Budget 2014		Accounts 2013	
	£	£	£	£	£	£	£	£
INCOME								
Unmetered supplies	535,780		524,760		520,377		511,950	
Metered supplies	78,260		76,650		68,391		74,587	
Service charges	10,000		2,500		3,200		3,050	
Contract work	1,000		1,000		3,000		2,972	
Total Income		625,040		604,910		594,968		592,559
EXPENDITURE								
Operating and Maintenance Expenses								
Depreciation	119,000		104,000		103,000		94,008	
Pumping costs (fuel, electricity & telemetry)	105,000		100,000		109,000		95,652	
Mains, machinery & materials	55,000		59,000		55,000		42,514	
Maintenance contracts	16,500		16,000		14,800		14,325	
Health & Safety expenses	3,000		4,000		3,000		2,000	
Staff pension - contributions	26,458		31,895		29,318		31,839	
Wages, salaries & supervision	176,598		177,204		178,600		216,536	
Water treatment & testing	30,000		30,000		34,940		31,226	
		531,556		522,099		527,658		528,100
Administration and General Expenses								
Accountancy, audit & expenses	6,650		6,500		6,500		6,586	
Administration charges	30,473		23,800		23,800		22,768	
Bad debts written off	500		1,400		500		497	
Bank charges	250		200		800		356	
Consultancy fees & expenses	1,500		1,500		1,500		500	
Insurance - machinery & buildings	8,000		7,700		7,700		4,764	
Motor vehicle expenses	6,000		6,000		7,500		5,605	
Office expenses & equipment	5,000		5,000		4,000		5,638	
Rents, rates & taxes	20,000		16,000		20,000		16,573	
Staff training	3,000		1,500		3,000		1,391	
Travelling & general expenses	2,000		1,300		2,500		1,804	
Write-off of fixed assets	-		-		-		7,098	
		83,373		70,900		77,800		73,580
TOTAL EXPENDITURE		614,929		592,999		605,458		601,680
Operating Surplus / (Deficit)		10,111		11,911		(10,490)		(9,121)
Interest and other income receivable		-		-		-		-
Rents receivable		11,334		11,455		10,490		10,502
TOTAL SURPLUS / (DEFICIT) ON REVENUE ACCOUNT		21,445		23,366		0		1,381

CAPITAL ACCOUNT BUDGET

	Budget 2015	Revised Budget 2014	Budget 2014	Accounts 2013
	£	£	£	£
INCOME				
States Grants:				
2013 - Distribution Network - Phase 4b	-	-	-	241,000
2014 - Distribution Network -Phase 4c	-	239,200	250,000	-
2015 - Standby Water Filtration Plant - Phase 5	250,000	-	-	-
Sale of Capital Assets	-	2,000	2,000	-
Total Capital Income	250,000	241,200	252,000	241,000
EXPENDITURE				
High Level Storage - Phase 3 £420k	-	-	-	20,136
Distribution network - Phase 4a £210,300	-	-	-	64,748
Distribution network - Phase 4b £241k	-	156,898	-	84,102
Distribution Network - Phase 4c £239,200k	39,200	200,000	250,000	-
Standby Water Filtration Plant - Phase 5	250,000	-	-	-
Minor Capital (mains & services, tools, meters)	39,000	15,000	39,000	15,277
Vehicle Replacement	-	20,000	20,000	-
Total Capital Expenditure	328,200	391,898	309,000	184,263